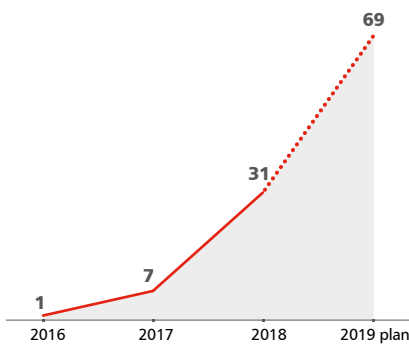
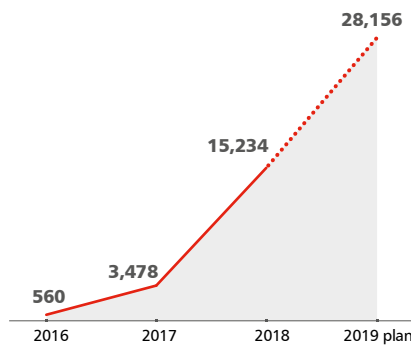


## EBS TRANSFORMATIONS KPIS

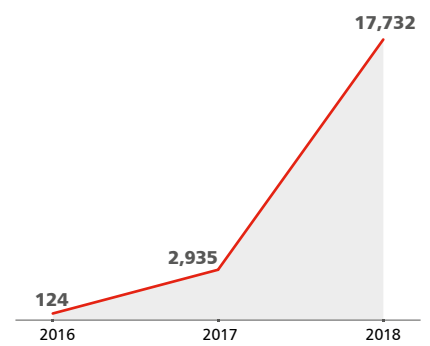
Number of areas



Number of employees involved



Number of initiatives



## 2018 FINANCIAL RESULTS

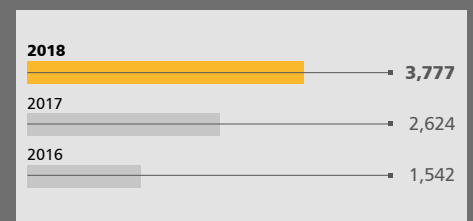
The cost-cutting and productivity improvement initiatives generated an EBITDA effect of US\$273 million. Combined with customer focus efforts totalling US\$67 million EBITDA, EVRAZ total EBITDA effect reached

**US\$ 340 million**  
**in 2018**

In 2018, overall EBITDA reached US\$3,777 million, up 44% year-on-year, driving the EBITDA margin up to 29.4% from 24.2% in 2017.

KPI

EBITDA, US\$ million



KPI

Free cash flow, US\$ million

